

Strengthening Technical Leadership: Biannual Technical Body Officers Seminar

22 January, 2026

CEN-CENELEC Management Centre
23 Rue de la Science, B-1040 Brussels

Agenda Day 2

08:30	09:00	Registration and coffee
09:00	09:10	Welcome
CEN & CENELEC in Action: Rules, Rights and Responsibilities		
09:10	09.55	<ul style="list-style-type: none">• Governance groups – who's who and who's doing what• Horizontal expertise - COGs and SAGS
09:55	10:15	Coffee break
Navigating Conflict and Building Consensus		
10:15	11:15	<ul style="list-style-type: none">• Soft skills for TBOs• Supporting Technical Body Leadership
Understanding the Legal Context		
11:15	12:15	<ul style="list-style-type: none">• Key concepts: patents, trademarks, copyright...• IP within CEN and CENELEC: way of working• Treatment of documents: confidentiality and data protection
12:15	13:15	Lunch & networking
Getting Standards Seen: Improving OJEU Citation		
13:15	14:00	<ul style="list-style-type: none">• Highlights recap from the innovative process• What works & what to avoid• Passing CCMC Quality Check the first time
Next-Gen Standardization: Embracing OSD		
14:00	15:15	<ul style="list-style-type: none">• OSD: The future is here• What it means for you
15:15	15:30	Coffee break
Driving Diversity and Inclusion in European Standardization		
15:30	16:45	<ul style="list-style-type: none">• Annex III Organizations and the right of Opinion• ETUC testimony• Designing Standards for all: Gender Responsive Standards
16:45	17:00	Closing address & networking